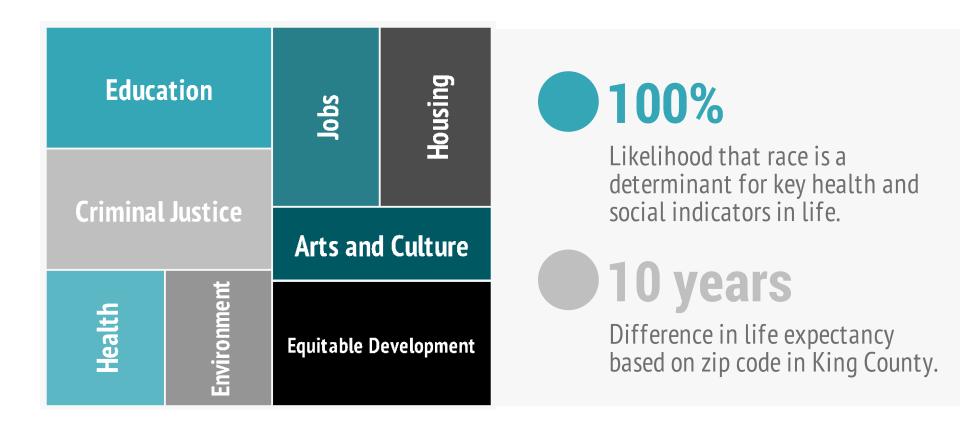
Moving Towards Racial Equity

Addressing the social determinants of health

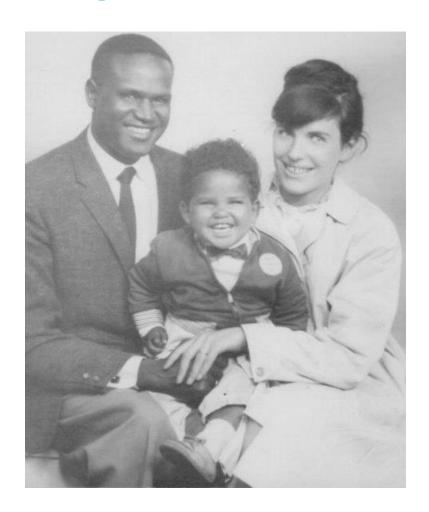
Invest Health Convening
Philadelphia
June 8, 2016
Glenn Harris



Racial inequity in the U.S.



Family





Tuskegee



- 1) Think of a number between 1 and 10
- 2) Multiply that number times 9
- 3) If it is a two digit number add them together (for example 32 would be 3+2=5)
- 4) Subtract 5
- 5) Convert to a letter (a is 1, b is 2, etc.)
- 6) Country starts with that letter.
- 7) Animal that starts with that letter.
- 8) Fruit that starts with that letter.

Center for Social Inclusion

The Center for Social Inclusion's mission is to catalyze grassroots community, government, and other institutions to dismantle structural racial inequity.



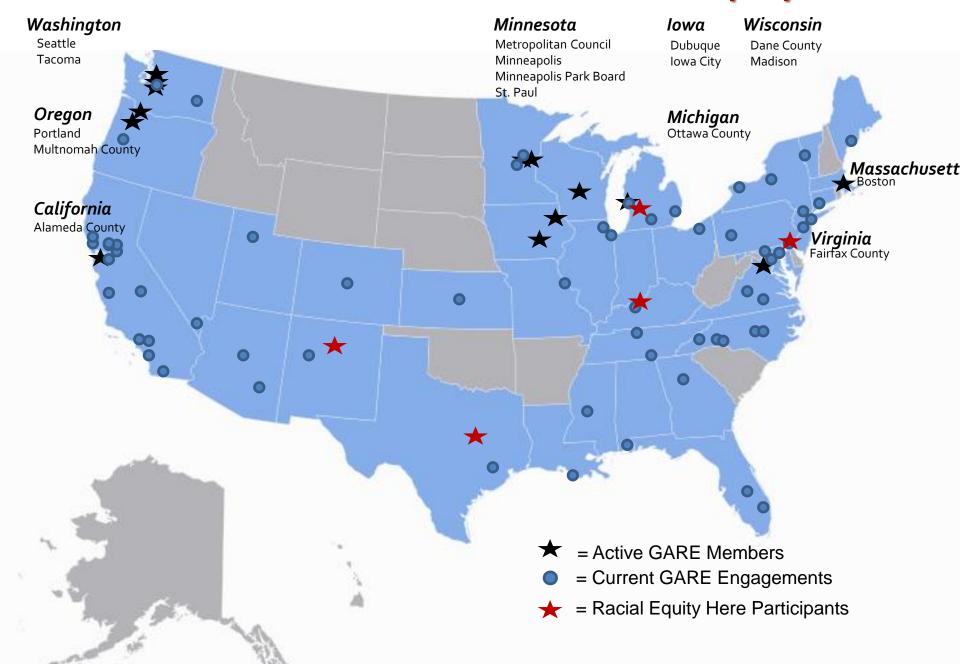
Government Alliance on Race and Equity

A national network of government working to achieve racial equity and advance opportunities for all.

- Supporting jurisdictions at the forefront
- Expanding jurisdictions in 30 states and more than 100 cities all levels of government
- Providing tools and resources to put theory into action



Government Alliance for Race and Equity



National best practice

Normalize

- A shared analysis and definitions
- Urgency / prioritize

Visualize

Operationalize

- Racial equity tools
- Data to develop strategies and drive results

Organize

- Internal infrastructure
- Partnerships

Normalize



Three key facts on race

- 1) Race is a construct and is not biologically determined. Race is a modern idea.
- 2) Policy drives the social construction of race and has contributed to changing ideas and definitions of race over time.
- 3) We did not choose this system but we have a responsibility to address it

Equity? Equality? What's the difference?





Defining Racial Equity

- "Closing the gaps" so that race does not predict one's success, while also improving outcomes for all
- To do so, have to:
 - ✓ Target strategies to focus improvements for those worse off
 - ✓ Move beyond "services" and focus on changing policies, institutions and structures

How We Think

Humans need meaning.

- Individual meaning
- Collective meaning

Only 2% of emotional cognition is available consciously

Racial bias tends to reside in the unconscious network

What color are the following lines of text?

Blue Red Green Black

Green Red Blue Black

Black Blue Green Red

Green Green Black Blue

(The Stroop Test)



Explicit bias

Expressed directly

Aware of bias / operates consciously

Example – Sign in the window of an apartment building – "we don't rent to

Implicit bias

Expressed indirectly

Unaware of bias / operates sub-consciously

Example – a property manager doing more criminal background checks on African Americans than whites.



Examples of implicit bias

When conductors were placed behind a screen, the percentage of female new hires for orchestral jobs increased 25% – 46%.







Two residents wade through chest-deep water after finding bread and soda from a local grocery store after Hurricane Katrina came through the area in New Orleans, Louisiana. (AFP/Getty Image Chris Graythem)



A young man walks through chest deep flood water after looting a grocery store in New Orleans on Tuesday, Aug. 30, 2005. Flood waters continue to rise in New Orleans after Hurricane Katrina did exstensive damage when it



What is Bias?

- Suppressing or denying bias can increase bias.
- Research has confirmed that instead of repressing one's bias, if one openly acknowledges one's biases, and directly challenges or refutes them, one can overcome them.

Institutional/Explicit

Policies which explicitly discriminate against a group.

Example:

Police department refusing to hire people of color.

Institutional/Implicit

Policies that negatively impact one group unintentionally.

Example:

Police department focus on street level drug arrests.

Individual/Explicit

Prejudice in action – discrimination.

Example:

Police officer calling someone an ethnic slur while arresting them.

Individual/Implicit

Unconscious attitudes and beliefs.

Example:

Police officer calling for back-up more often when stopping a person of color.



Individual racism:

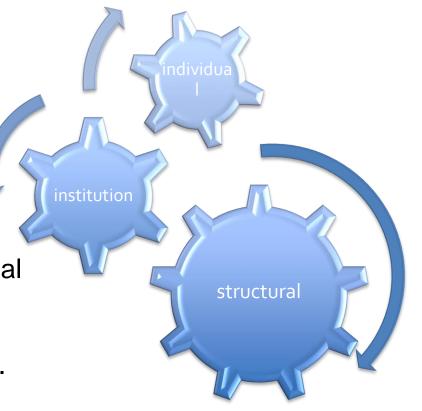
Pre-judgment, bias, or discrimination by an individual based on race.

Institutional racism:

Policies, practices and procedures that work better for white people than for people of color, often unintentionally.

Structural racism:

A history and current reality of institutional racism across all institutions. This combines to create a system that negatively impacts communities of color.



Organize

CENTER FOR SOCIAL INCLUSION





Seattle's Race and Social Justice Initiative

Late 1990's community pressure, some departments initiate racial equity efforts

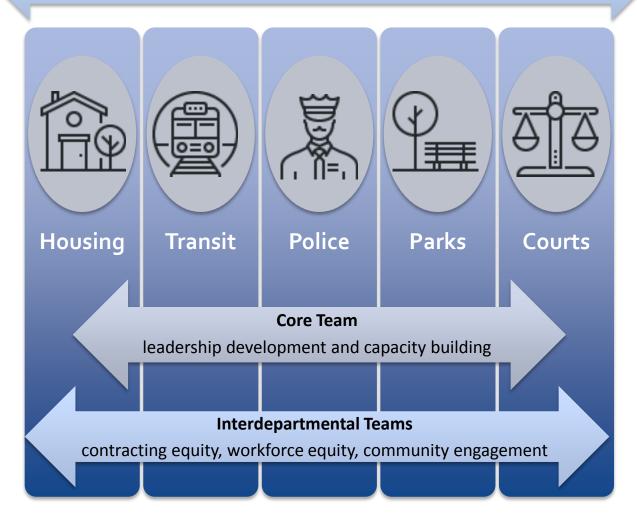
> 2004 - Mayor Nickels launches Citywide racial equity initiative focused internally

2009 – Expanded partnerships with community; City Council legislation passes unanimously; plans and tools institutionalized.

2015 - New plan providing expanded focus on community outcomes



Racial Equity Leadership Team – senior leadership



- Accountability agreements
- Departmental work plans
- Performance reviews
- Racial Equity Tools

Institution-wide work plans



How race gets triggered cognitively

Implicit Bias:

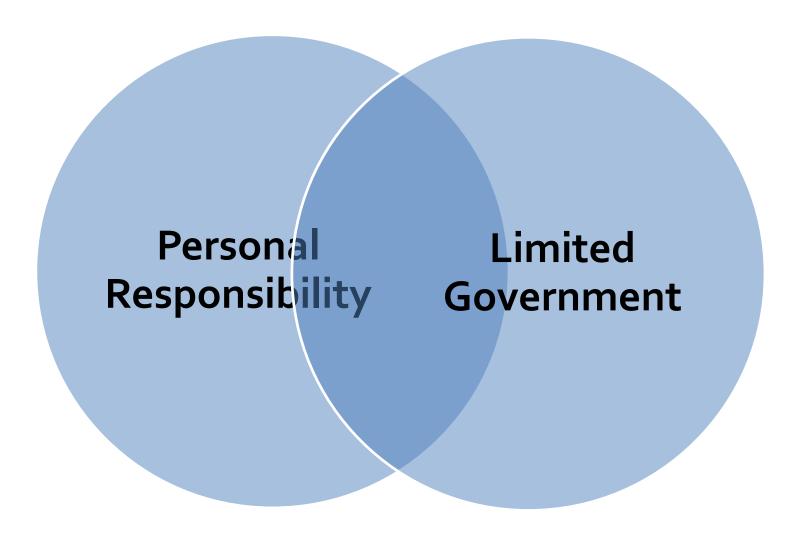
Unconscious bias developed through networks of association on race Using symbols to trigger unconscious racism

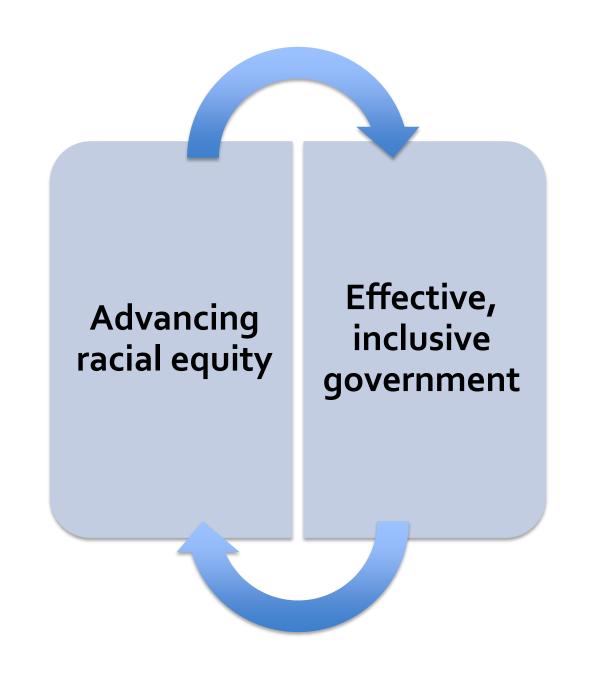
Symbolic Racism:

The use of images, code words, and metaphors that implicitly signal race



Meta-frames and race





RSJI Employee Survey 2012



"Examine impact of race at work"



"Actively promoting RSJI changes"



"Dept and City making progress"

RSJI Community Survey 2012



"Racial equity government priority"



"Progress on racial equity"



"Schools are good or very good"

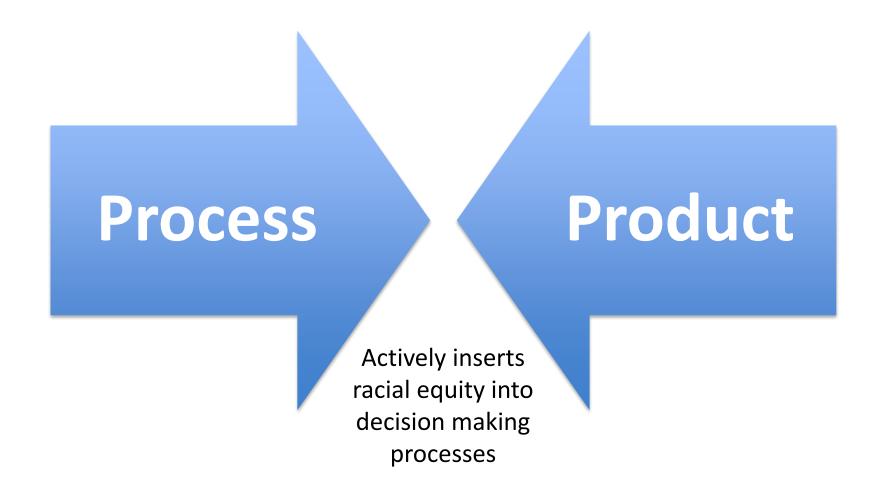
Operationalize

CENTER FOR SOCIAL INCLUSION



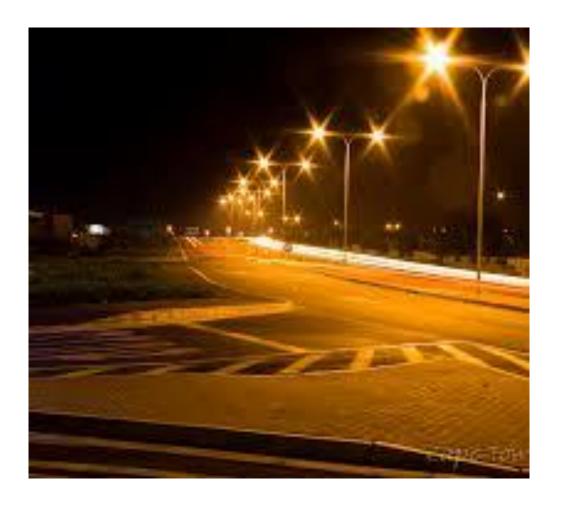


What is a Racial Equity Tool?





Creating change



Stay in touch

Glenn Harris, President

Center for Social Inclusion

gharris@thecsi.org

Twitter: @glennharriscsi

www.centerforsocialinclusion.org



www.facebook.com/centerforsocialinclusion